

Mergers & Acquisitions in Startups

Hosted by:



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In conversation with:



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eMushrif M&A:

Company **My Route**

An application for public transportation live tracking • and booking, based in Kuwait

Buscom

An application that allows university students to choose



Webinar Series

Key Takeaways & Questions

Webinar Overview:

Understanding the nature of mergers and acquisitions, specifically with the examples experiences by the speakers

eMushrif:

A developer of smart applications that bring IoT to buses, providing high levels of safety and efficiency smart buses

Reasons for Merger/Acquisition

- My Route wanted to expand into school • transportation
- Benefit from eMushrif's technology and experience in the industry
- Acquisition of My Route allows first entry into an international market by eMushrif
- Buscom had the contacts at the national bus operator Mwasalat, after incubation with them, running a bus related business also
- Faced operational issues and did not have enough capital

transportation options across	•
Oman	

Metamorph

Mobile and web software developers, based in Oman

- eMushrif could help fulfill Buscom's vision
- Shared the same vision & work ethic as eMushrif
- eMushrif treated Metamorph as a partner in development and improvement of the app

Notable Global M&As:



Spotify: Vertical Expansion

- ✓ Wanted to expand into the podcast market
- Acquired Gimlet, a publisher of podcasts
- Acquired Anchor, a platform for podcasts to be recorded

Uber: Geographic Expansion Uber

- ✓ Wanted to enter GCC region and take over market share
- Eliminated the main competitor by acquiring Careem

FAQs:

1. What are the drawbacks of acquisitions?

- Profits get divided over a greater number of shareholders
- Alignment of goals and visions the target's vision may get dominated by the acquirer's
- 2. What are the main challenges of acquisitions?
 - Due to opportunity costs, it could be difficult to decide the best time for a merger to take place. There is always a risk that a better deal could come in the future
- 3. When is the best time to undergo a merger or acquisition?
 - Once you find a company that meets your ideal profile and fits your growth strategy
- 4. How can the target adapt to the new organizational culture of the merged company?
 - Understand the work environment and operations of the acquirer better
- 5. How do acquiring companies pay for their acquisition?
 - Acquisitions are financed through cash, shares, or both depending on the parties' interests. For example, financing would be through shares if the acquiree would like to be a shareholder in the acquirer's company



